

Sustainable resins in medical devices



Novo Nordisk at a glance

Novo Nordisk is a leading global healthcare company, founded in 1923 and headquartered in Denmark

We drive change to defeat diabetes and other serious chronic diseases

We work to:

- Pioneer scientific breakthroughs
- Expand access to our medicines
- Prevent and ultimately cure disease

Products marketed in

169

countries

Total net sales

126.9

billion DKK

Supplier of nearly

50%

of the world's insulin

32.8

million people use our diabetes care products

Affiliates in

80

countries



R&D centres

in China, Denmark, India, UK and US

Strategic production sites in Denmark, Brazil, China, France and US

About

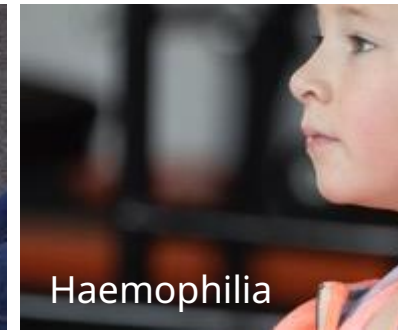
45,300

employees

Growth disorders



Haemophilia



Diabetes

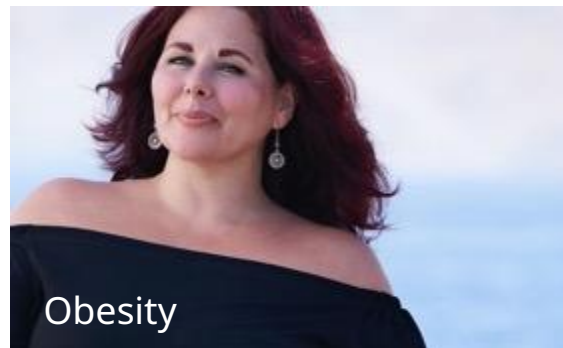


Among the world's

10

largest pharma companies measured by market value¹

Obesity



Zero impact is our ambition

Our key environmental challenges



Resources



CO₂ emissions



Waste

To achieve zero impact, we embrace a circular mindset

Minimise consumption
across our value chain

Eliminate waste and turn
it into new resources

Design and produce our products
so that they can be recycled



Working across the value chain to achieve zero impact



**CIRCULAR
SUPPLY**



**CIRCULAR
COMPANY**



**CIRCULAR
PRODUCTS**



Reduce supplier footprint.

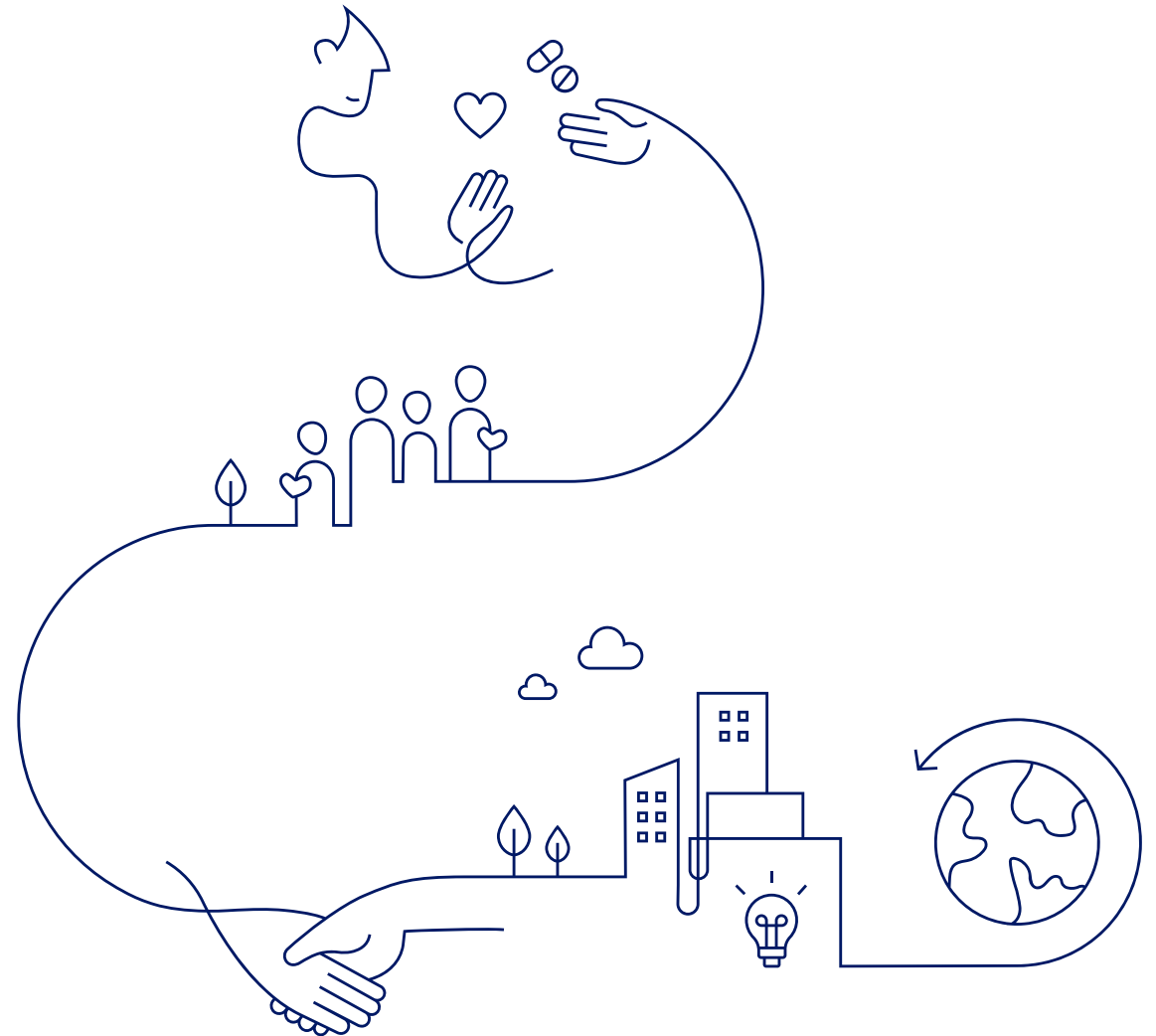
To achieve zero impact we are requesting our suppliers to produce using sustainable energy.

Current Tier 1 CO2 committed on 75,7 % and growing.

Ensure circular procurement.

Driving a change towards sustainable raw materials.

Transition to sustainable resins is essential for achieving this target.



To ensure truly circular solutions, we have set the bar high for sustainable plastic

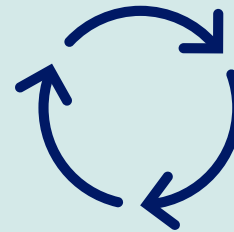
There is no universal definition of 'sustainable plastic'. In Novo Nordisk, we define plastic as sustainable when it is



Renewable

Produced from a regenerative resource

and/or



Recycled

Produced from post industrial or post consumer waste

We have set further requirements for sustainable plastics:

- The carbon footprint should be lower or equal to fossil plastics
- The plastic must be recyclable to allow for end-of-life recycling
- We must be able to certify the plastic to ensure full transparency in the value chain
- If using biobased plastic, it must be based on 2nd or 3rd generation feedstock. This means that we avoid increasing land use and crops/plants suitable for food and feed*
- Mass-balance approach is acceptable until segregation is feasible on both sustainability and commercial.
- Very high level of purity is needed to make recycled resins suitable for medical devices.

* 1st generation feedstock could be e.g. palm oil, corn, wheat and sugar cane



Reduce operations to zero CO₂

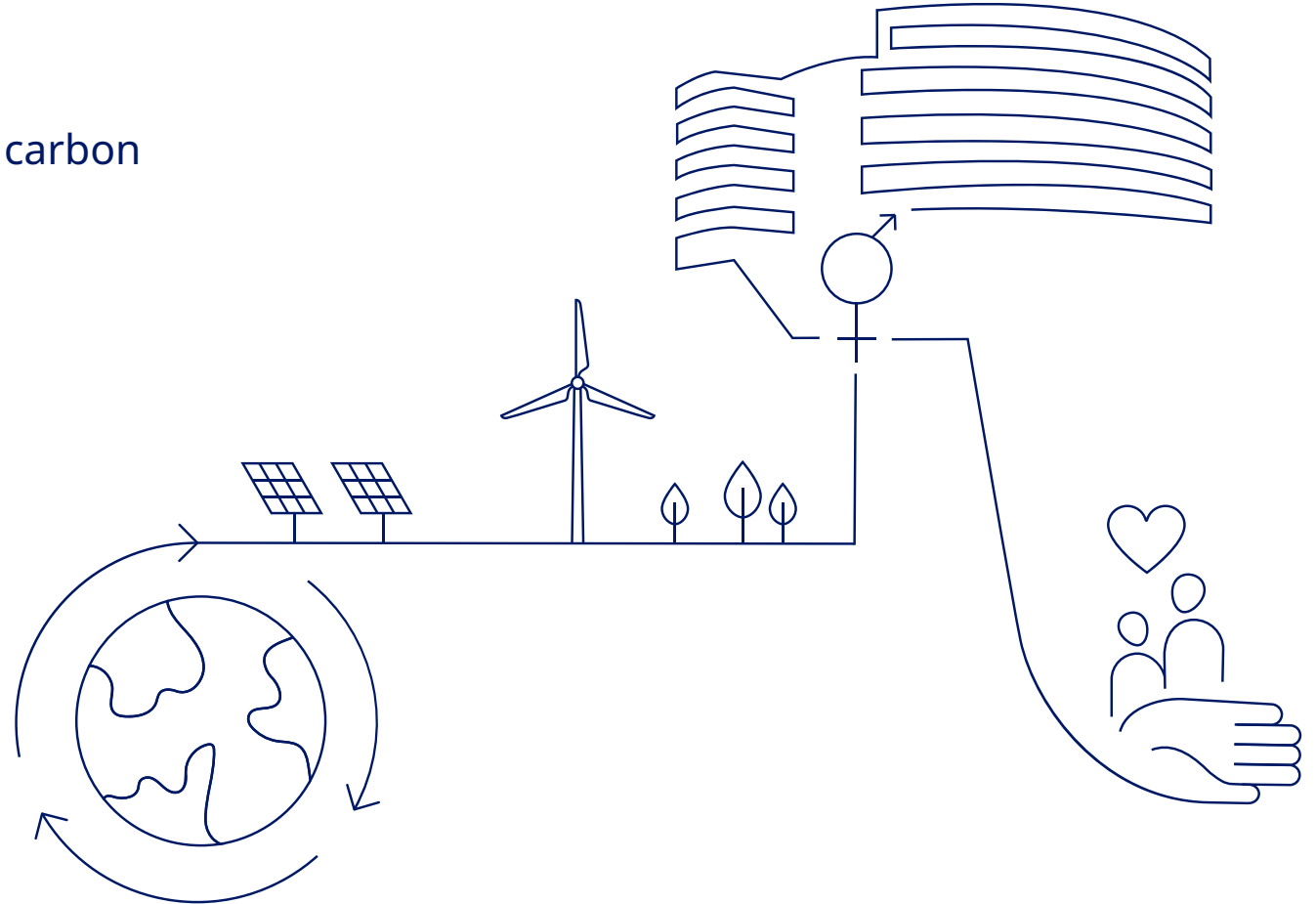
100 % of our all power consumption for production is carbon neutral.

Eliminate waste of energy, water and materials.

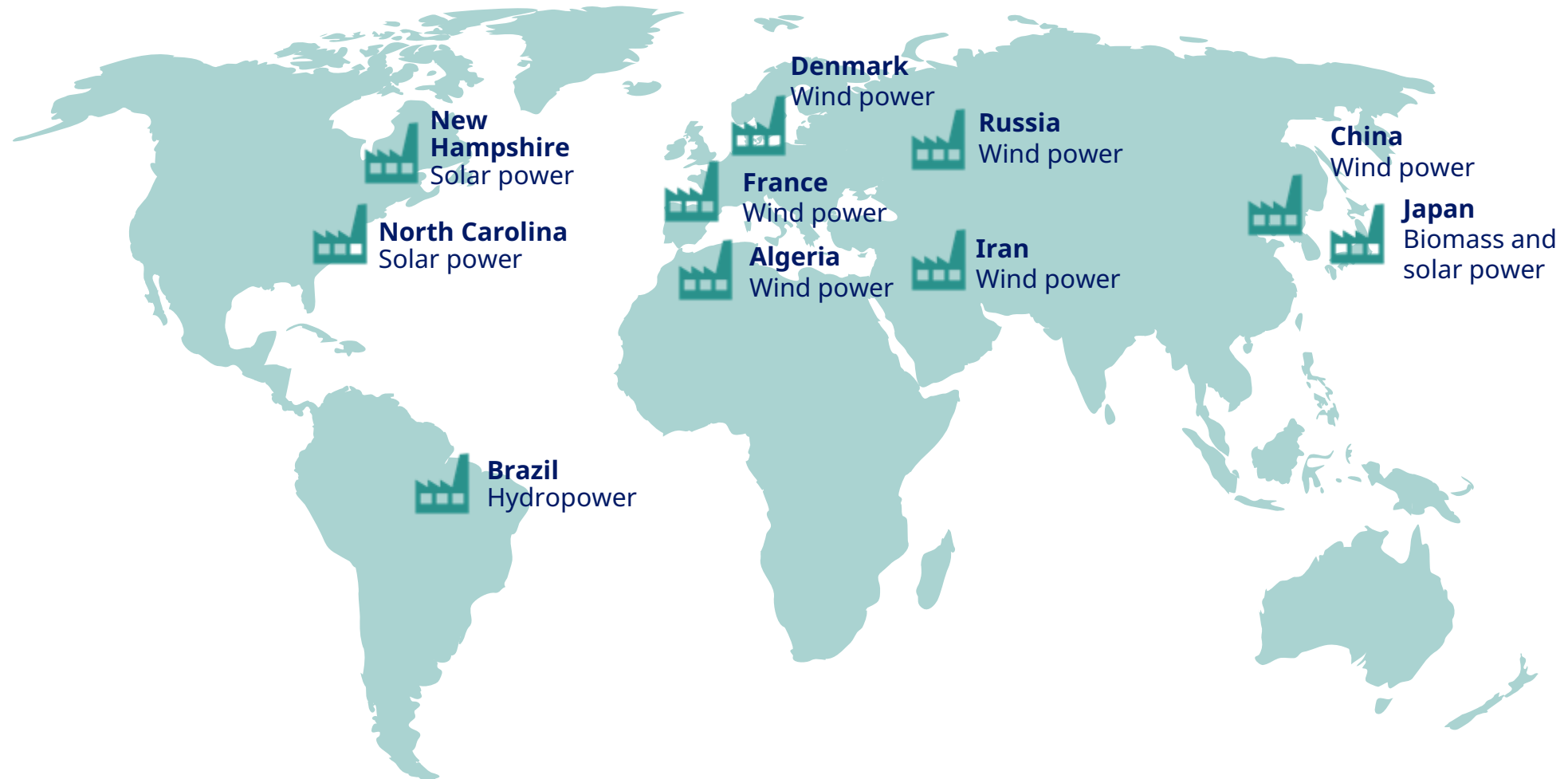
Zero CO₂ from our own operations and transport.
Zero production waste to landfill.

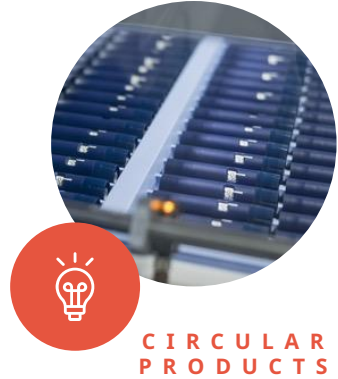
Support affiliates going green.

Ongoing, mainly by individual initiatives to best serve the local situation and readiness.



All Novo Nordisk production is sourcing renewable power worldwide





Design products for circularity .

How to make an easy to use tamper-evident device with hazardous materials designed for circularity?

Solve end-of-life product challenge.

Introducing industry take-back system. Handling of clinical waste for recycling is in some countries yet to be solved.



Design devices and packaging for circularity

Circularity is achieved through four levers



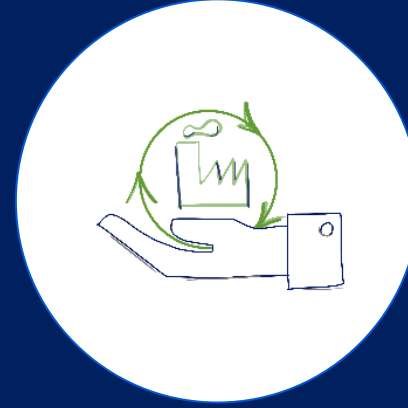
Design for expected lifetime

Optimise the design to have the lowest impact during intended lifetime



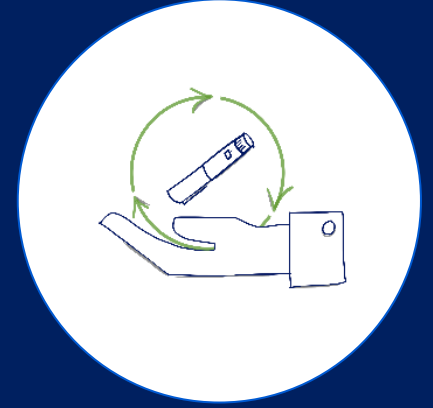
Design for sustainable materials

Choose renewable, recycled and low impact materials



Design for no waste in production

Avoid scrap and design out waste

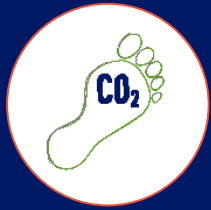


Design for recycling after use

Design products that are ready for recycling into new products

Design devices and packaging for circularity

Three circularity indicators defined



Carbon footprint

kg CO₂/patient/year

Environmental impact across the full lifecycle of the product and/or packaging



Sustainable materials

% by weight fraction

Share of materials derived from either renewable or recycled content



Recyclability

% by weight fraction

Share of materials that can be retrieved in clean recyclable material fractions at product end-of-life

DK Take-back pilot: returpen™

- Today the project is fully implement in Denmark.
- Pilot setups in ongoing several countries
- Other manufactures have started chipping in to the system.
- Recycle process plants are established within a distances short enough not to cause negative impact.
- Several resins users have shown interest in the recycle materials.

returpen™

Your insulin pen is too good to waste

Hand it in at a pharmacy

Your Novo Nordisk insulin pen is made of materials like high-quality glass and plastic. Hand in your used pens at a pharmacy. We'll make sure the materials are recycled, not wasted.

apotek

You can hand in used Novo Nordisk insulin pens at pharmacies in Kolding, Copenhagen and Aarhus. Find your pharmacy at returpen.dk



Your Novo Nordisk insulin pen is too good to waste

Hand it in here

returpen™

We are recycling waste

In collaboration with Danish design firm Hay, we are turning used plastic into office chairs

Designer Pernille Bülow is recycling Novo Nordisk glass into lamps, vases, bowls and more

More to come...



Reduce, Reuse, Recycle

- lowering demand for virgin resins.

Reduce

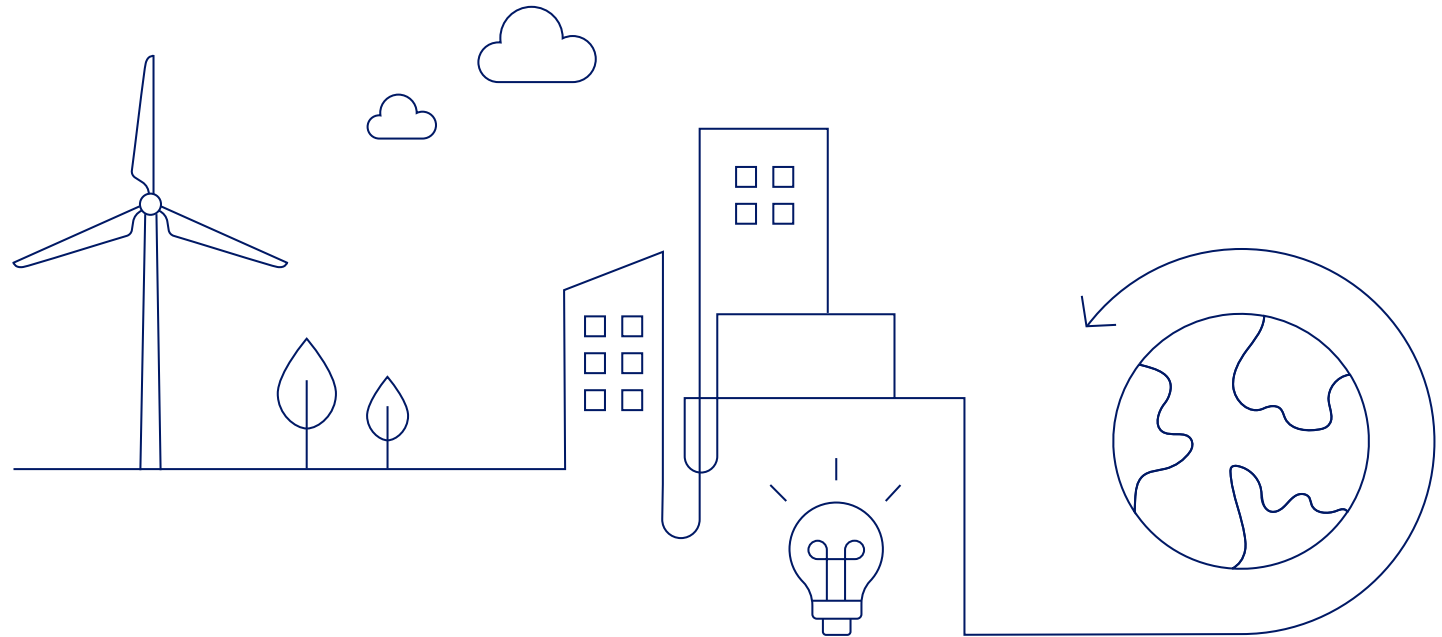
Future devices are designed for lower resin consumption

Reuse

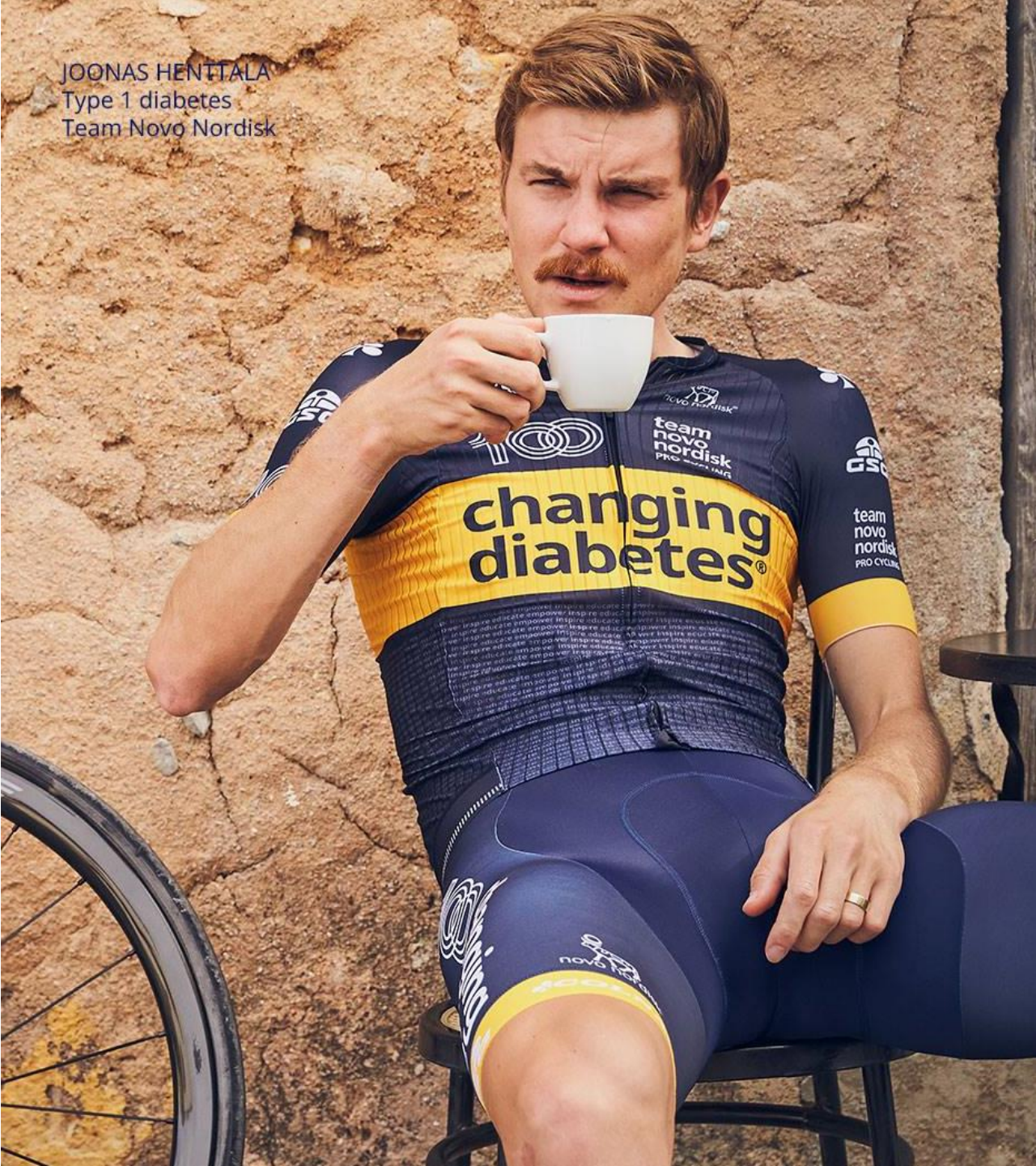
Reusing resin scrap from production. To lower consumption in current devices.

Recycle

By ReturPen System the devices can be collected and the resin can be recycled for new applications.



JOONAS HENTTALA
Type 1 diabetes
Team Novo Nordisk



Reduce, Reuse, Recycle.

Reflect, Rethink, Relax.

Thank you.



**FOR circular
zero**